BTM your way: Messaging and positioning of utility BTM programs



Compare and contrast six utility programs



Judith Schwartz, Founder, To the Point

Webinar





What's beyond the meter (BTM)?



BTM encompasses a range of value-added services and products offered through the local utility that increases customer satisfaction and new sources of non-usage revenue for the utility. Utilities have been offering value-added services for 100 years to generate additional revenue.

BTM programs include:

- Home repair and maintenance
- Smart home and alarm technologies
- Solar panels
- EV chargers
- Home battery storage

While many leading utilities already offer BTM programs with great success, many others are just beginning to evaluate these programs.

Phase 1 research scope of work

In this initial phase of work, we started with what appears to be the intentions of the programs and what BTM options the six utilities offer and to whom. While many of the products themselves are the same or similar, we were interested in exploring distinctions across framing, language, and positioning, as well as how those variations translate into online architectures, visibility, and access.

Other distinctions we considered include:

- How these products support larger strategic initiatives such as energy efficiency, renewables, and affordability
- Whether there is specific messaging relative to low-income consumers, renters, and landlords

Follow-on work will dig deeper into the efficacy of programs and approaches and what opportunities for improvement exist.

Benchmarks

Since 2002, the E Source Website Benchmark has helped utilities benchmark their company websites and identify improvements they can make to deliver the ideal customer experience. For this research, we reflected those elements (items 2–4 in the list below) and identified two additional metrics for consideration.

- Scope: Full range of BTM offerings available
- Findability: Ease of finding BTM offerings
- Content: Clear explanations of the consumer benefits of BTM offerings, either through human advisory functions or well-designed content
- Functionality: Ease of purchase transactions and rebate claims
- Impact: Integration of BTM product or service info with behavior changes, pricing plans, or automation that will ultimately benefit utility operations



General findings



- BTM products and services often positioned as having a direct impact on commodity usage
- Descriptions and promos often integrated with pricing and energy efficiency programs
- Frequently supplemented with virtual or in-person assessment or energy audit to determine how BTM products can help meet consumer's goals within constraints of their home or income circumstances
- Multiple pathways to same end products or rebates may be used
- Often see a mix of approaches used (apples and oranges)
- Much of the language is very familiar to earlier utility smart meter/grid initiatives (control, savings, flexibility)

Common structures for BTM offerings



Conceptual context (achieve personal goals; for example: saving money or going green)

Physical context (where used; for example: rooftop solar or EV services)

Product-style catalogs often organized by type or function (for example: thermostats)

Formal standalone "marketplace" application with its own URL

Rebates often featured or promoted; may be offered instantly at time of purchase or require a separate process and transaction

Audience types (single-family homeowners, renters, or income qualified) may be called out specifically



Understanding marketplace customers



- Well-designed e-commerce websites can attract hard-to-reach residential and commercial customers (E Source, 2021)
- While only 5% of customers have used a utility-branded marketplace, 80% are interested in using one (<u>Uplight</u>, 2019)
- Marketplace users tended to be more engaged in other utility rebate programs (<u>DNV</u> [PDF], 2018)
- Strong customer demand for utility marketplace offerings, greatly improved CX, and potential new revenue streams mean that investment in a marketplace can offer returns well beyond those of traditional demand-side management program offerings (<u>E Source</u>, 2019)

Understanding marketplace customers



Utility marketplace program use and interest by segment

by segment		
Segment	Use	Interest
Overall	5%	80%
Out of touch	1%	88%
Low-income	5%	83%
Established suburbs	3%	82%
Traditionalists	6%	80%
Newcomers	5%	79%
African Americans	7%	77%
Urbanites	7%	75%
Hispanic	8%	71%
Digital types	13%	68%
Environmentally focused	12%	66%
Young urban	11%	63%
Consumption managers	30%	48%

Best practices

- Simplify decision process to drive customer action
- Position utility as trusted adviser
- Streamline transactions for better participation
- Offer customers personalized, relevant content
- Unify the utility customer experience

The Power of Utility-Branded Marketplaces (PDF), Uplight (2019)

Initial utility targets















General structural approaches



FirstEnergy _®	Products and Services tab and integrated with "Save Energy"
Dominion Energy®	Conceptual narratives on home page, "Save Energy" tab, dedicated marketplace, and separate rebate portal
PG&E	Links integrated throughout site leading to Energy Action Guide with in-depth explanations and offerings to purchase/enroll
FPL.	Home page promos drive users to specific BTM solutions offered by unregulated subsidiaries <i>and</i> integrated offerings within "Energy My Way" microsite
STP®	Energy savings and rebates section and dedicated marketplace
Comed [™] AN EXELON COMPANY	Complex content-integrated structure and dedicated marketplace

Top-level taglines



FirstEnergy.	We bring you more than just electricity
Dominion Energy®	Save energy and money with rewards, rebates and conservation programs.
PG&E	Energy Action Guide: Product and program guidance to meet your unique energy needs
FPL.	Energy My Way: Smart energy solutions Clean, Affordable, Reliable and Smart
S P®	Shop energy-saving products at SRP Marketplace SRP offers flexible residential solar price plans so you can choose one that's right for you. It's easy being green.
Comed on Exelon Company	ComEd 2030: A roadmap to cleaner energy Get instant rebates on energy-saving products



Individual utility highlights

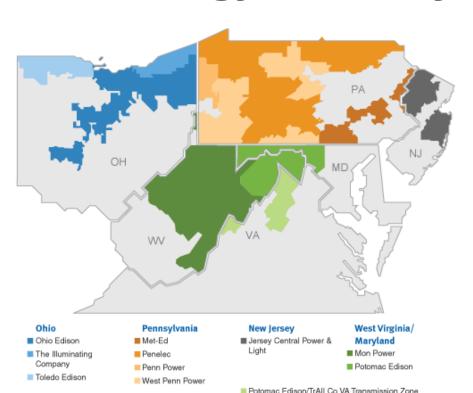








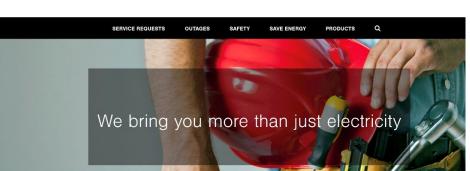
FirstEnergy: Territory





- Wide variations in what's offered state to state in terms of energy efficiency and BTM offerings
- Several, not all, offer the "We bring you more than just electricity" campaign
- Information about residential rooftop solar is not easy to find or understand throughout the service area

FirstEnergy: Products and services







Electrical Services

Professional independent contractors can help you with any upcoming home electrical projects as well as needed repairs, inspections or installations.

Learn More



Tree Services

Dead trees and hanging limbs can be dangerous and visually unappealing. Our professional independent contractors can assess and remove problems at the root.

Learn More



Surge Assistance

Help ensure that you are covered for surge related damage to electronics and appliances. We offer several levels of protection at affordable prices.

Learn More



Landscape Lighting

Get a free consultation on stylish, expertly installed landscape lighting to help beautify your yard and provide a sense of comfort knowing your property is well-lit.

Learn More



Home Insulation

Help keep your home warm in the winter and cool in the summer and help save on future utility bills. Request a free consultation.

Learn More



Post Lamps

Help make your entryway brighter and light the path for loved ones on dark nights. We offer a variety of styles designed to hold up in all seasonal weather conditions.

Learn More



Security Lighting

Help feel safe on your property. Independent lighting professionals can consult and install motion-activated lights to brightly illuminate your drive and walkways.

Learn More



Home Connections

Just moved or moving soon? In collaboration with ibex, we can help you set up or transfer your home utilities and get you rolling with TV and internet.

Learn More



Home Repair Plans

Get emergency service and help protect yourself against unexpected plumbing, heating and cooling system problems on covered repairs with repair plans from HomeServe.

Learn More



FirstEnergy: Residential rebates





Smart Thermostat

\$50 Rebate

ENERGY STAR certified smart thermostats can save an average of 8% on heating and cooling costs.

See Details >



Air Source Heat Pump

Up to \$500 Rebate

ENERGY STAR certified air source heat pumps use the difference between indoor and outdoor temperatures to control your home's heating and cooling.

See Details >



Central Air Conditioner

Up to \$250 Rebate

ENERGY STAR certified central air conditioners use around 8% less energy than traditional air conditioners and have higher energy efficiency ratios.

See Details >



Navigate via Save Energy tab

 Integrates options for low-income residents at top level

Offerings vary by state



Which rebates are available?

Receive rebates on a wide range of ENERGY STAR® certified



What are income-eligible rebates?

Income-eligible customers can receive an additional \$25 above



Who is eligible?



Ductless Mini-Split AC

\$200 Rebate

Cutting cooling costs by 30% compared to conventional room air conditioners, ENERGY STAR certified ductless mini-split heat pumps use more sophisticated compressors and fans that can adjust speeds to save energy.



Ductless Mini-Split HP

\$200 Rebate

This product can cut heating costs in half compared to conventional electric heating systems.

See Details >



Geothermal Heat Pump

\$650 Rebate

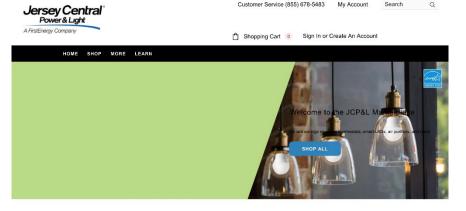
ENERGY STAR certified geothermal heat pumps use the earth's natural heat to control your home's temperature.

See Details >

rebates.energysavepa.com/

FirstEnergy: Marketplace













- Some states have dedicated marketplace while others do not
- Note with dynamic frameworks: It's important to test whether text is in correct location
- Organized by product type rather than with a conceptual context of where or why used







Dominion Energy: Home > Our Stories



Help Your Home Work Smarter Not Harder

This article is about:

- •Try a new smart thermostat
- •ENERGY STAR® LED bulbs are energy efficient
- •Change your habits to save more money

Customers have control over their energy usage like never before. Whether it's managing a smart thermostat from your phone or swapping out an old-fashioned incandescent bulb for a long-lasting energy efficient LED, today's technology gives you the chance to control your usage and your bill.

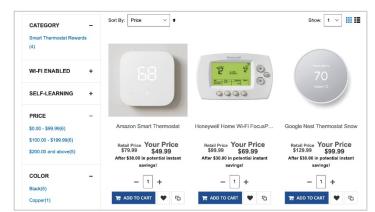
With summer just around the corner and fuel costs on the rise, now is the time to consider how you can make your home more energy efficient. Large projects like new windows, a modern HVAC system or rooftop solar panels deliver significant savings, but something as simple as adjusting your thermostat or changing a light bulb can help make a difference.

Try a Smart Thermostat

A new thermostat makes it easier to manage your home's temperature and energy usage. Most of them will manage it for you. They offer other great benefits as well. They take local weather into account, give you reminders to change your HVAC filter and even send you a monthly report to show your savings.

Smart Thermostats are available through the Dominion Energy Marketplace with instant discounts off retail. The marketplace also offers Thermostat User Guides for popular models but make certain your purchase is compatible with your HVAC system.





www.poweredbyefi.org/dominionenergy/smart-thermostats.html

Dominion Energy: Save energy



Save energy and money with rewards, rebates and conservation programs.

Residential Categories

Get a Home Energy Assessment or Audit | Buy Energy Star Products | Control Your Heating & Cooling

Charge Your Electric Vehicle | Appliance Recycling | Other Approved Programs



Get a Home Energy Assessment or Audit

Find out where your home is costing you comfort and energy dollars

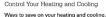
- Smart Home
- Virtual Energy Audit
- Quick Energy Check-Up
- Full Energy Audit
- Manufactured Housing
- Multifamily Program



Buy Energy Star Products

Get discounts and rebates on ENERGYSTAR certified appliances and smart thermostats.

- Energy Efficiency Marketplace
- Appliance Rebates
- Water Energy Savings





- Get a Smart Thermostat
- Join WeatherSmart
- Get Rewards



Charge Your Electric Vehicle

A program that helps you purchase a level 2 charger and helps Dominion Energy maintain demand on the grid.

. Electric Vehicle (EV) Charger Incentives



Appliance Recycling

Save money and recycle an inefficient appliance.

Appliance Recycling Rebate



Other Approved Programs

Additional energy conservation offerings for specific targeted customer segments.

- Customer Engagement Program
- Welcome Kits
- Residential New Construction

Review Our Lower My Bill Guide for Three Easy Steps To Savings

Income-Qualifying Programs

Incentives to low-income, elderly and disabled individuals for the installation of measures that reduce heating and cooling costs and enhance health and safety.



HVAC Health and Safety Program

Receive incentives that reduce your residential heating and cooling costs to enhance your health and safety.



EnergyShare Weatherization

EnergyShare customers are eligible for a free home energy assessment and the installation of free energy efficiency upgrades to help save on their energy costs.



Income and Age Qualifying Energy Efficiency Program

Receive an in-home energy assessment and select energy-saving products at no cost to qualifying customers.



Income and Age Qualifying Solar Program

Install solar photovoltaic (PV) systems and receive 25 years of maintenance and repairs, all at no cost to qualifying customers.



Dominion Energy: Marketplace

Explore our energy-saving products today!

- When customers visit marketplace directly, products are organized by product type
- Promos feature % discounts or \$ rebates
- "Potential instant savings!"
- Drill down on images to reach detailed product descriptions and specs
- Familiar messaging



Turns Itself Down to Save Energy

Google Nest automatically turns itself down when you are away.

This auto-away feature means you don't have to waste energy and money heating or cooling an empty space.

Keeps You Safe

If the temperature gets abnormally high or low, Google Nest sends an alert to your phone. With Nest you'll never have to worry about a furnace malfunction or frozen pipes during your vacation again.

Keeps You in Control (from Anywhere)

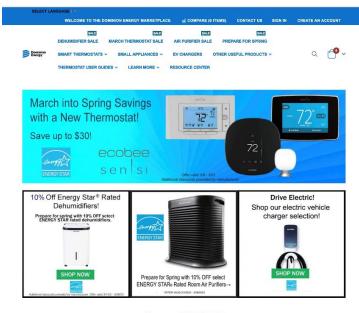
With the convenient Google Nest app, you can manage your temperature and energy use from anywhere. Simply connect your Google Nest to wi-fi and use your smartphone or tablet to change its temperature or schedule.



Helps You Save Energy (And Money, Too!)

Google Nest uses daily Energy History and a monthly Report to help you track your daily energy use. See when you use the most energy and learn how to use less (just follow the Leaf!)

What's the Leaf? The little green Google Nest Leaf icon lets you know when you are choosing a temperature that will help you save. Look for it when you turn the ring!

















Dominion Energy: Rebate portal

Dominion Energy Appliance & EV Charger Rebates

Congratulations! Purchasing energy-efficient products helps you save energy and money. Now apply for a rebate from Dominion Energy for your recent purchase.

To apply for a rebate, you will need:

- 1. Dominion Account Number
- 2. Name on Dominion Energy Account
 Where can I find my Dominion Account Number and
 Name? ?
- 3. Copy of the first page of your most recent Dominion Energy bill
- 4. Equipment manufacturer and model number(s) Model numbers can most easily be found in your owner's manual or on the equipment label. They may also be listed on your receipt or contractor invoice.
- 5. Paid equipment receipt or invoice and a scanner or mobile phone to transfer it to your computer

Get Started

Find a product, apply for a rebate.





- Looking for a list of eligible models before you purchase an appliance or EV charger? Use the View eligible models button.
- Rebate Applications must be submitted within 90 days from date of purchase.

View eligible models

Begin rebate submission

View Program Terms and Conditions for Virginia
View Program Terms and Conditions for North Carolina
View Level 2 EV Charger Program Terms and Conditions for Virginia only

dominion.myrebateportal.com/

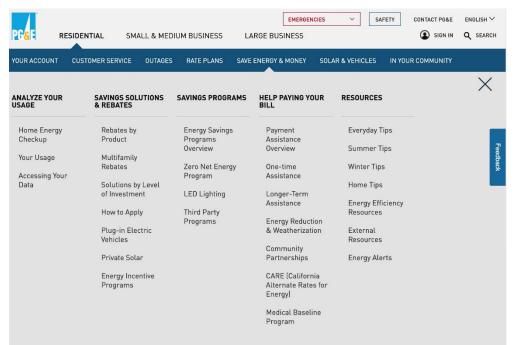


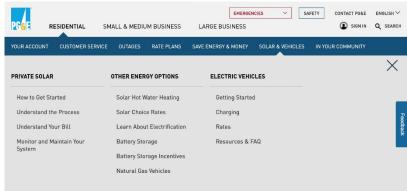




PG&E: Robust offerings, well-hidden







There are many options for customers but no overview pages that might explain or annotate BTM alternatives. One must drill down to each selection to obtain information and decide if it's relevant.

PG&E: Emphasis on process and specs

BTM BEYOND THE METER

- "How to get started" pages for all options
- Comparison charts and calculators
- Educational tone and emphasis
- Technical steps of execution that seem to assume customer is already convinced





Save money and go green by driving an electric vehicle



Understand what's involved in adopting renewable energy

PG&E: Energy Action Guide

Embedded deep in the copy of individual pages are links to comprehensive PG&E Energy Action Guide (marketplace)

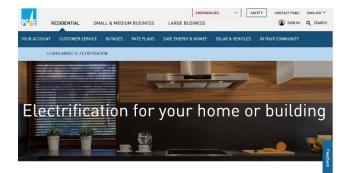


Find modern electric appliances

Modern electric appliances are more efficient than gas. They improve air quality-indoors and out-and save you money. Find modern electric appliances that run efficiently and comfortably on clean electric power at PG&E Energy Action Guide.

Learn more about electrification at The Switch is On:

Interested in trying induction cooking? Through our new Induction Cooktop Loaner Program, you can borrow a countertop plug-in induction cooktop and a pan for two weeks, at no cost. Visit pge.com/inductionloaner to get





Popular starting points for the whole home.



Prepare for outages See More > Generate solar power

See More >

Control your thermostat See More

Charge vour EV See More

Financial assistance See More >



Electrify my home Electrify you Generate solar power

Save energy & money

Show Less

FILTER

Resource Types

Tools and calculators

Save energy and money Control your thermostat

Prepare for outages Financial assistance Charge your EV

Programs

Rebates

FAOs

Rates

Themes

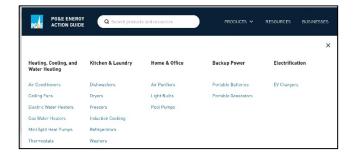
RESET ALL

quide.pge.com/

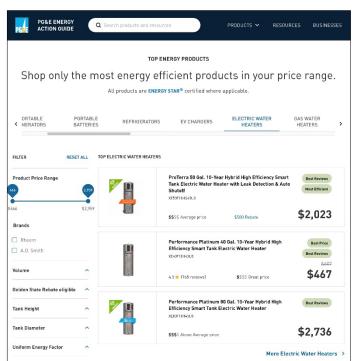


PG&E: Products

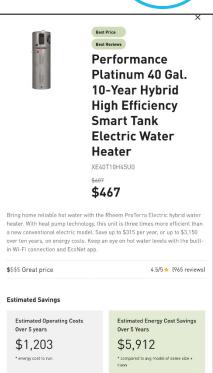




Under the Products Tab in the PG&E Energy Action Guide is the most comprehensive marketplace collection of our sample utilities, yet it's tricky to find. For relevant products, there are links to rebates and incentive demand response programs.



guide.pge.com/

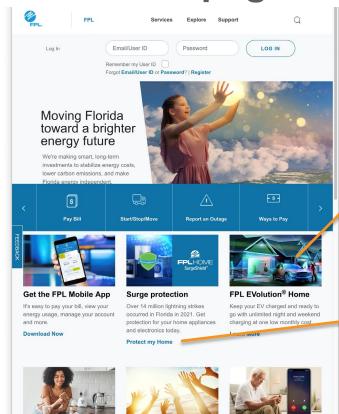


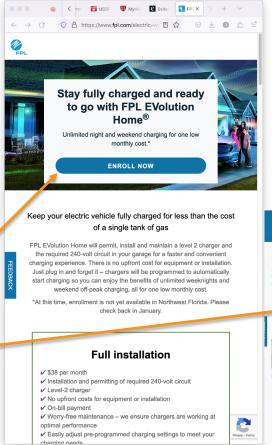






FPL: Home page







Promotions to unregulated subsidiaries offering BTM options are featured prominently on the home page



mind knowing you have protection and

Learn more

Get conl

comfortable while reducing the risk of high

View plans

FPL: Perception gap—utility scale versus private solar



In fact, FPL's solar fleet—the largest in America—doesn't use fuel at all to generate electricity, avoiding about \$375 million in fuel costs in 2022 alone. FPL brought 13 solar energy centers online so far this year and will add three more solar plants in 2023 as part of plans to install 90,000 megawatts of solar energy in Florida and massively expand battery storage over the next two decades.

—FPL Newsroom (2023)

"I would say that none of Florida's utilities are enthusiastic about their customers' deploying solar," said Stephen Smith, executive director of the Southern Alliance for Clean Energy. "I am not surprised at the horror stories."

—<u>The New York Times</u> (2019)

"FPL files plan to reduce customer fuel charges by \$379 million"

—FPL Newsroom (2023)

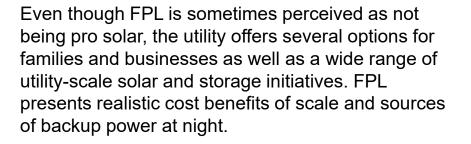
"FPL wants some customers to pay subsidies, but not for rooftop solar"

—<u>Tampa Bay Times</u> (2022)

"FPL wants to control solar power. And state lawmakers are doing its bidding"

—Miami Herald (2022)

FPL: Solar options







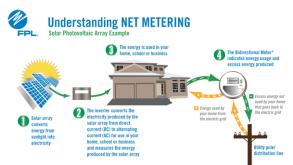
FPL SolarNow™

With the support of dedicated participants, FPL SolarNow is bringing solar power into our communities through hundreds of solar arrays across the state. [These are small, visible, local installations, often solar 'trees']

Private Rooftop Solar

If you're considering installing rooftop solar panels, learn more about how it works and how you can sell power back to FPL through our net metering program.





FPL: SolarTogether





Lower bills powered by the sun

New year, new goals. Lower your carbon footprint and save money over time with FPL SolarTogether $^{\text{TM}}$. Reserve your spot or share with loved ones.

Reserve Your Spot

Promotion for this shared solar program is also featured on the home page. Video on the subsequent landing page explains subscriptions for large-scale solar arrays.



Powered by the sun. And by you.

Lower your carbon footprint, save money over time, and help keep Florida beautiful for generations to come. By subscribing to FPL SolarTogether²⁰, you'll receive bill credits for your share of the solar energy generated at the FPL SolarTogether solar energy centers, lowering your bill over time.

We are currently fulfilling subscriptions on a first-come first served basis. As capacity becomes available you will be notified of your enrollment.



How the program works



1. Energy we can all share

More than 59,000 Floridians have joined the nation's largest community solar program. Now everyone can go solar and lower their environmental impact as the SolarTogether program grows.



2. Accessible to everyone

Increasing the amount of solar energy available makes accessing the benefits of solar easier and more affordable than ever. The SolarTogether program is offered to all FPL customers, whether you rent or own your home, condo or business — no matter where you live in Florida.

- · No panels on your roof
- Works wherever you live solar energy comes from Floridabased solar energy centers
- Subscription can be transferred if you move within FPL's service territory



3. Lower your carbon footprint and save over time

As a participant in the program, you can choose to get up to 100% of your energy from solar. Pay a fixed monthly subscription charge and immediately start receiving bill credits. Over time, your credits will be more than your monthly charge, lowering your bill.

- Subscriptions may only be purchased in 1 kW increments
- Your subscription charge will not change while you're in the program
- You will get bill credits for your share of the solar energy generated at the FPL SolarTogether solar energy centers

JOIN TODAY

FPL: Energy My Way



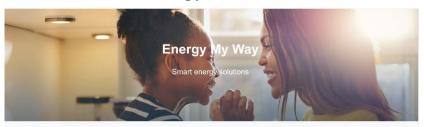
- Branding label is ambiguous
- Navigation to comprehensive microsite not obvious from home page
- Need to use index links found on bottom of pages to navigate there

About FPL	About Energy	Partner Resources
News	Energy My Way	Supplier Home and Login
Company	Ensuring Reliability	PIC Login
Careers	Clean Energy	Fuel Portal
Environment	Solar	Building and Construction
Community	Electric Vehicles	Land Use
Donate to Care To Share®	Power Disturbances	Assist Agency Login
Rates and Your Bill	Safety	WebTAXI Login
		Deposit Portal

FPL: Energy My Way



Smart Energy Solutions



Clean, Affordable, Reliable and Smart



Electric vehicle

Miles of EV fast-charging network under development



Smart home tech

Average energy savings when you switch to a smart thermostat



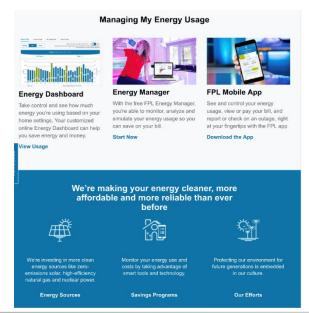
Battery storage

Energy storage systems in operation in Florida



Intelligent Devices

Installed throughout Florida to help reduce and prevent power outages Integrates messages about personal BTM and usage tools with utility-scale investments and initiatives



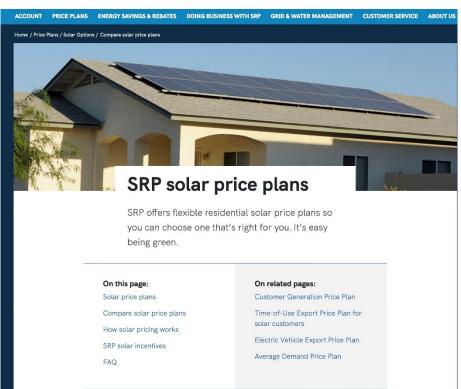


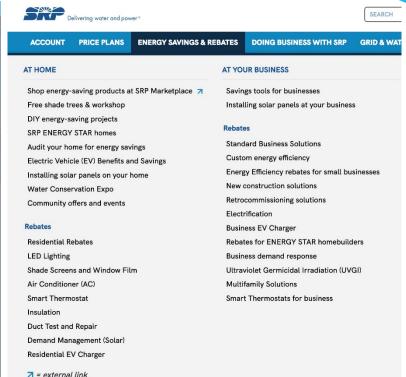




SRP: Price plans or energy savings







SRP: Rebates



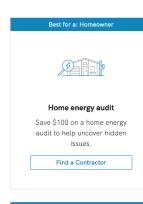
Home / Energy Savings & Rebates / At Home / Rebates / Residential Rebates

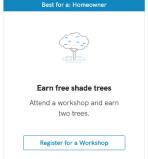


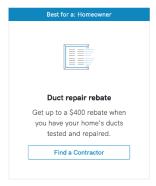


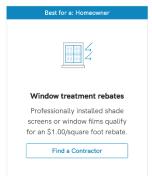


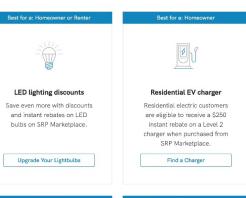










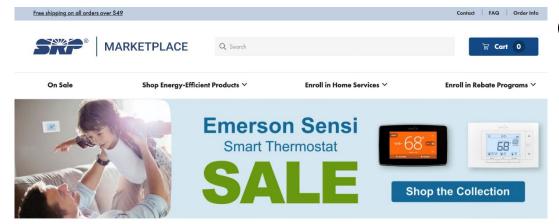






SRP: Marketplace





Featured Products





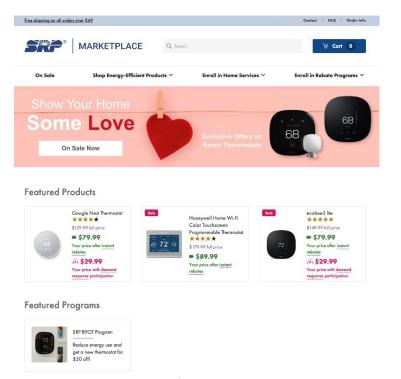


Commercial emphasis:

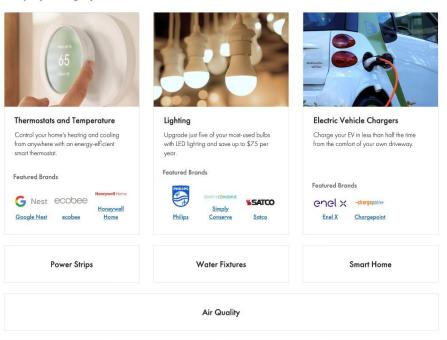
- Free shipping on orders above \$49
- On sale
- Shop the Collection
- Rebates
- Lower price with demand response participation (but no explanation of DR)

SRP: Marketplace





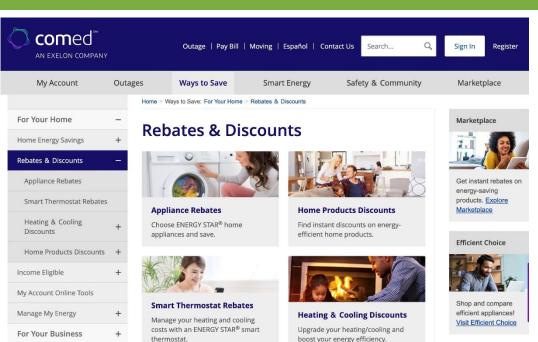
Shop by Category











Need financial assistance?

Smart Assistance Manager helps you explore and understand financial assistance programs to help pay your utility bills. Learn More



- ComEd has a comprehensive content-integrated structure and a dedicated marketplace
- Programs to support incomequalified customers are featured at all levels and included in the main navigation

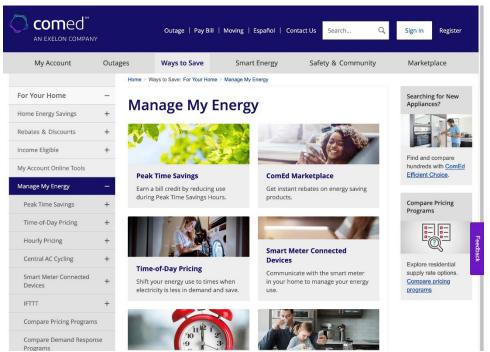
The ComEd Energy Efficiency Program is funded in compliance with state law.

Offers are subject to change

Tools & Resources

ComEd: Manage (My) Energy

BTM items to purchase integrated with pricing and assistance options throughout



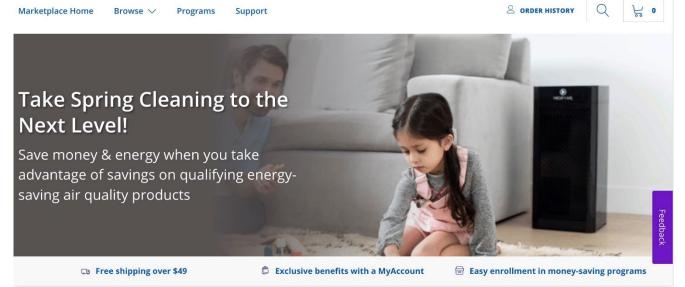
Marketplace Menu More Ways to Manage Energy Use and Costs Our energy-saving programs and bill assistance options complement the energy-efficient products from ComEd Marketplace. Residential **Commercial** Time-of-Day Pricing If This Then That Hourly Pricing (IFTTT) Shift your energy use to times Choose to pay the hourly when electricity is less in market price for energy, then This free service automates demand and save save by shifting use to times your savings through your when rates are lower. home's smart technologies and devices. Lower Your Rate Save Money & Energy Save Automatically

secure.comed.com/marketplace/programs

www.comed.com/WaysToSave/ForYourHome/Pages/ManageMyEnergy.aspx

ComEd: Marketplace





Note the inclusion of air quality products, which are a high priority in energy equity initiatives.





















Products





Solutions









Chargers

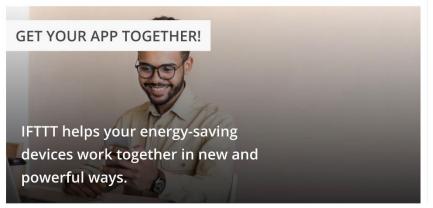




You Should Know...







www.comed.com/WaysToSave/ForYourHome/Pages/SingleFamilyFAQs.aspx

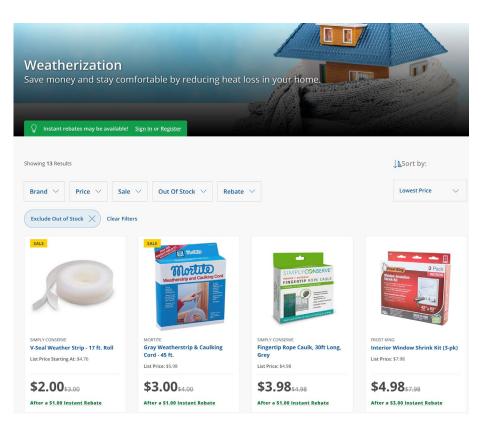
How much can I save with the Home Energy Savings offering?

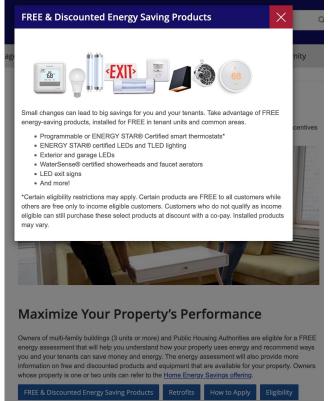


The average customer saves over \$125 a year on utility bills as a result of the energy-saving products installed during or after the visual assessment. You'll also learn about other ways to save, and other rebates offered by ComEd and your local natural gas utility. Individual cost savings are not guaranteed and may vary based on weather, usage habits and energy and utility charges. Income eligible customers who receive an energy efficiency retrofit with weatherization improvements and other home upgrades can save even more on their utility bills.

ComEd: Alternative paths and positioning

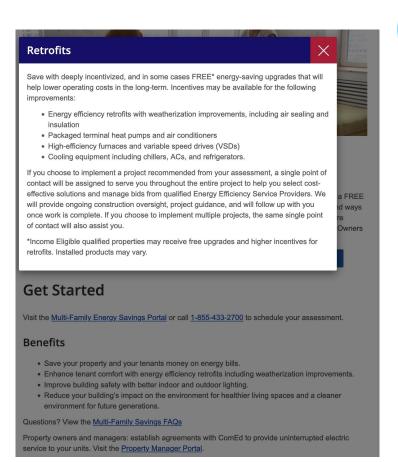






ComEd: Weatherization

- ComEd provides information, service, and product offerings for retrofits (some free)
- The utility targets renters,
 landlords, and homeowners
- Note reference to assessment and ongoing relationship to provide guidance and help





My Account

Smart Grid & Smart

Meter

Innovation & Technology

Connection

My Green Power

Private Solar

Solar Guide

Solar Rebates

FAQs

Developers & Contractors

Community Solar

Solar for Home & Business

Smart Energy

Safety & Community

Marketplace



Ways to Save Home > Smart Energy: My Green Power Connection > Solar for Home & Business

Solar Energy





Learn more about solar energy and available options.



Solar Guide

Which solar is right for you? We'll guide you through.



Community Solar

Learn how you can be part of community solar.



Solar Rebates

Find distributed generation rebates for residential, commercial, and industrial customers.



Private Solar

Use our solar calculator to estimate your Solar Calculator solar project costs and potential savings. Learn more about solar energy and Solar 101 available options.

Getting Started

Find out the process for installing rooftop solar at your home or business.

Solar Incentives & Credits

Learn about incentives and credits that can help lower the cost of installing solar.

Outages

Scope comparison: Range of BTM offerings



Utility	Weatherization	Smart thermostat	Lighting	HVAC	Appliances	Private solar	Home storage	EV charger
FirstEnergy.								
Dominion Energy®								
PGSE								
EPL.	Low-income program	Third-party referral only						
SKP [®]								
Comed on Exelon Company								

Summary of findings

- Integration of product offerings with pricing and program participation plans makes sense from a customer perspective
- Encouraging use of human guides and home energy assessments is positive because it's complicated to sort through the options
- Not enough context or conceptual guidance provided to customers in most cases to understand the full benefits or see the bigger picture
- "Merchandizing" and user experiences could be improved
- So much emphasis is placed on saving money that other motivations for purchasing BTM products are ignored or overlooked

Phase 2 research (spring/summer 2023)



- Follow-on work will dig deeper into efficacy of programs and approaches
- Additional metrics: conversion rates, transactions completed, customer satisfaction benefits
- What are the goals of the programs from the utility perspective?
- Which offerings are reaching the most customers?
- Which are the biggest revenue generators and most profitable?
- Are any offerings used as loss leaders to engage customers?
- Which have a measurable or anecdotal impact on customer satisfaction?
- Who is paying for the marketing?
- For dedicated marketplace apps: internal versus third-party development



Next steps





Gain access to the deck and recording in 24 hours



Register now for our BTM case study webinar with FirstEnergy on May 17, 2:00–3:00 p.m. ET



Be on the lookout for phase 2 of this research

Contact





Judith Schwartz
Founder
To the Point
judith@tothept.com



Jamie Wimberly
Senior Vice President, Utility Customer Strategy
E Source
jamie_wimberly@esource.com

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